

12 February 2021

To Whom It May Concern

Character Reference – [REDACTED]

[REDACTED] and [REDACTED] partner [REDACTED] took over the running of the Woodman Inn, 6 Hartley Street, Batley Carr when Tadcaster Pub Company purchased the pub in March 2004 and have continued to run it as a family business ever since.

[REDACTED] has been one of the most conscientious operators I have had the pleasure to deal with in nearly 30 years in this industry. The Woodman Inn is located in a potentially difficult area, and [REDACTED] has run the pub consistently and successfully and without incident until recently. This is in itself a testament to [REDACTED]'s diligence and commitment to running a quality establishment.

[REDACTED] has taken an immense personal pride in the success of the pub and its standing in the community, going above and beyond most licensees I have met. [REDACTED] has proved a reliable and dependable operator and I would not hesitate to work with [REDACTED] in the future.

Yours faithfully

[REDACTED]

Managing Director